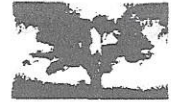


# SAFARI HIGHLANDS RANCH



April 27, 2016

Members of the Board  
SAN PASQUAL UNION SCHOOL DISTRICT  
15305 Rockwood Rd  
Escondido, CA 92027

RE: Safari Highlands Ranch

Dear Members of the Board:

Thank you for providing the opportunity last night for the community to express their thoughts about the potential impact Safari Highlands Ranch may have on the School. What we heard overwhelmingly from both you and the community is that the safety of the kids is the highest priority on everyone's list. We couldn't agree more!

As you know, a forum such as last night's, while very beneficial in terms of hearing people's feelings and opinions, isn't necessarily helpful in actually developing solutions. We would earnestly like to take the next step of moving towards mutually acceptable solutions and therefore want to strongly express our desire to engage with the School to begin developing solutions that best address the concerns that the Board and the community have raised about safety of the kids.

We believe it is prudent, for the sake of every stakeholder, to ensure that all of the issues associated with the Project's impact on the safety of the kids at the School are addressed as effectively and completely as possible in the event that Safari Highlands Ranch is ultimately approved. We are not asking you to align yourselves with us, nor attempting to hinder your individual right and ability to oppose our project, either as residents of the community or as School Board members. We are just asking the School to weigh in and participate in the process of making sure that, if this Project moves forward, the measures we propose related to the School and student safety are as good and effective as we collectively can make them.

Therefore, we are proposing to engage in workshop discussions with you, or representatives you designate, that will focus on three primary issues, but we would be happy to expand this list to address additional issues you are concerned about:

1. Pick-up/Drop off improvements on campus (including parking preservation/enhancement)
2. Rockwood Road improvements and interface with the school
3. Clearer/faster access to emergency services.

We are willing to pay for an expert, at some negotiated level, who works independently for you to help you brainstorm with our team and evaluate solutions. We already know from our brief interactions with the School's administration that they have some great thoughts and ideas that might lead to some effective solutions.

Respectfully submitted,

SAFARI HIGHLANDS RANCH, LLC

*Don Underwood*